

Guide to the Douglas Ensminger Papers

MS 1315



compiled by Staff of Manuscripts and Archives

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Table of Contents

Collection Overview	3
Requesting Instructions	3
Administrative Information	3
Immediate Source of Acquisition	3
Conditions Governing Access	4
Conditions Governing Use	4
Preferred Citation	4
Scope and Contents	4
Arrangement	4
Collection Contents	5
Series I: Topics Related to Non-Project Areas	5
Series II: Topics Related to Specific Projects	8
Series III: Programs in Pakistan and Nepal	10
Accession 1983-M-011: Unpublished India Reports and Memos	11
Selected Search Terms	17

Collection Overview

REPOSITORY: Manuscripts and Archives
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CALL NUMBER: MS 1315

CREATOR: Ensminger, Douglas, 1910-1989

TITLE: Douglas Ensminger papers

DATES: 1951-1982

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LANGUAGE: English

SUMMARY: The papers consist of oral history transcripts, 1971-1972, covering Ensminger's years in India, 1951-1970, as representative for the Ford Foundation. The papers also include unpublished reports and memos concerning India, 1952-1982.

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Key to the container abbreviations used in the PDF finding aid:

b. box
f. folder

Administrative Information

Immediate Source of Acquisition

Gift of Douglas Ensminger, 1981 and 1982.

Conditions Governing Access

The materials are open for research.

Conditions Governing Use

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Preferred Citation

Douglas Ensminger Papers. Manuscripts and Archives, Yale University Library.

Scope and Contents

The papers consist of oral history transcripts, 1971-1972, covering Ensminger's years in India, 1951-1970, as representative for the Ford Foundation. The papers also include unpublished reports and memos concerning India, 1952-1982.

Arrangement

The collection is arranged in three series and one addition (Unpublished India Reports and Memos): I. Topics Related to Non-Project Areas. II. Topics Related to Specific Projects. III. Programs in Pakistan and Nepal.

Collection Contents

Series I: Topics Related to Non-Project Areas

b. 1, f. A1	Introduction	
b. 1, f. A2	The Ford Foundation's relations with the Department of Economic Affairs, Ministry of Finance	1971 October 19
b. 1, f. A3	The Ford Foundation's relations with the Planning Commission	1971 October 21
b. 1, f. A4	Why were so many grants made to the Government of India instead of non-government agencies and institutions	1971 October 27
b. 1, f. A5	The delicacy of the Ford Foundation's relationships with other foreign aid giving agencies working in India	1971 November 15
b. 1, f. A6	The Ford Foundation's relations with the center and state government in India	1971 November 16
b. 1, f. A7	The Foundation's objectives and reasons for its presence in India A copy of this material is available in digital form from Manuscripts and Archives. Contact Manuscripts and Archives at beinecke.library@yale.edu to request access to the digital copy.	1971 November 18
b. 1, f. A8	Relationships with Nehru	1971 November 29
b. 1, f. A9	The significance of maintaining relations with the Cabinet	1971 December 10
b. 1, f. A10	The significance of relations with India's presidents	1971 December 13
b. 1, f. A11	Keeping in touch with all key points in India's central government power structure when advancing and discussing new ideas	1971 December 14
b. 1, f. A12	The importance of understanding India's foreign policy to the Foundation's operations in India	
b. 1, f. A13	Need for understanding the Gandhian philosophy and different interpretations expounded by Gandhian followers	1971 December 18
b. 1, f. A14	Why an understanding of India's caste system was important to the Ford Foundation's working in India	1971 December 27
b. 1, f. A15	How were the relations defined between the Ford Foundation as an American institution working in India and the American embassy	1972 April 18
b. 1, f. A16	Why were there so few foreign insitutional contracts to backstop Foundation supported programs in India	1972 April 19
b. 1, f. A17	In what ways did the CIA issues affect the Ford Foundation's work in its relations in India	1972 May 9
b. 1, f. A18	What considerations went into formulating policies for housing accomodation of Foundation's foreign staff living in India	1972 May 10

b. 1, f. A19	The importance to the Foundation's recruitment in having the American International School, the Inter-denominational Church and the Holy Family Hospital	1972 May 11
b. 1, f. A20	The significance of major economic, climatic, social and political crises in India to opening the doors for major changes	1972 May 12
b. 1, f. A21	Importance of understanding the time and process for significant change to take place	1972 May 23
b. 1, f. A22	The problems involved on India's side in assigning creative people to give leadership to new and innovative programs	1972 May 24
b. 1, f. A23	The pros and cons of putting the maximum amount of Ford Foundation funds for India into grants in contrast to contributing to the maximum through high level staff in discussing ideas, examining alternatives and backing up India to give leadership to change and development as well as assist in starting new programs. (Where does the money go?)	1972 May 30
b. 1, f. A24	Too much emphasis on Indian counterparts to match foreign consultants and too little concern on India's part in maximizing utilization of consultants	1972 May 31
b. 1, f. A25	The pros and cons of Foundation grant funds applying to both rupee and dollar costs	1972 June 1
b. 1, f. A26	The problems of assisting non-government organizations, agencies and institutions and the problem of these non-government institutions becoming viable	1972 June 5
b. 1, f. A27	Helping people locked in poverty	1972 June 16
b. 1, f. A28	The pros and cons of the Ford Foundation making greater use of Indians as consultants in India	1972 June 19
b. 1, f. A29	India's policy and practice of frequent transfer of key staff made the task of starting new programs exceedingly difficult	1972 June 19
b. 1, f. A30	The performance payoff of sending Indian officials abroad for short term training is marginal and of questionable value	1972 June 19
b. 1, f. A31	How did the Foundation function in its administrative services as it grew and functioned during the decade of the fifties and sixties	1972 June 19
b. 1, f. A32	The western orientation to time and quality of performance comes in the way of the working of program advisors and consultants in India	1972 June 22
b. 1, f. A33	The Foundation has a fetish about evaluation of projects and programs it assists with but shows little evidence of drawing on documented evidence	1972 June 26
b. 1, f. A34	The government of India and non-government agencies and organizations' accountability for Foundation grant funds	1972 June 29
b. 1, f. A35	The interaction between the Ford Foundation's India Field Office and New York office	1972 June 30
b. 1, f. A36	The advantages and disadvantages to the Foundation's India office in using the Institute of International Education, New York to administer fellowships, travel and study awards, and contract employees	1972 July 6

b. 1, f. A37	The importance of having a strategy for introducing change	1972 October 25
b. 1, f. A38	Recruiting Program Advisors and Consultants	1972 October 25
b. 1, f. A39	The "Little People" of India	1972 November 6
b. 1, f. A40	The Foundation's image in India	1972 November 7
b. 2, f. A41	The growth of the Ford Foundation's India headquarters office	1972 November 17
b. 2, f. A42	Recollections and reminiscences	
b. 2, f. A43	The Ensminger family's experience of India	

Series II: Topics Related to Specific Projects

b. 3, f. B1	The Ford Foundation's early and continuous concern about population and family planning	1971 November 1
b. 4, f. B2	The Ford Foundation's contribution in the field of India's village and small industries	1971 November 5
b. 4, f. B3	The Foundation's persistent concern and role in assisting India achieve a status of food enough for its people	1972 January 5
b. 5, f. B3	The Foundation's persistent concern and role in assisting India achieve a status of food enough for its people	1972 January 5
b. 6, f. B3	The Foundation's persistent concern and role in assisting India achieve a status of food enough for its people	1972 January 5
b. 7, f. B3	The Foundation's persistent concern and role in assisting India achieve a status of food enough for its people	1972 January 5
b. 7, f. B4	Why did the Foundation accept and respond to Dr. B.C. Roy's invitation to assist in the development of a long range plan for the greater Calcutta area?	1972 February 2
b. 8, f. B4	Why did the Foundation accept and respond to Dr. B.C. Roy's invitation to assist in the development of a long range plan for the greater Calcutta area?	1972 February 2
b. 8, f. B5	Why did the Ford Foundation assist with India's handicrafts and handloom industry?	1972 February 9
b. 9, f. B6	The Ford Foundation's involvement in public administration	1972 February 11
b. 9, f. B7	The Ford Foundation and management education in India	1972 March 2
b. 9, f. B8	The historical basis of the Foundation's involvement in strengthening India's institutional competence in economics	1972 March 29
b. 10, f. B9	Why did the Ford Foundation get involved in training five hundred of India's young engineers in steel making	1972 April 24
b. 10, f. B10	The Foundation's support to the Delhi Center for the Orientation of Foreigners taking up with assignments in India	1972 May 10
b. 10, f. B11	The Foundation's support and withdrawal from the Center for Applied Politics	1972 June 19
b. 10, f. B12	The sensitivity of the Ford Foundation contributing to India's art and cultural programs	1972 June 21
b. 10, f. B13	India's problem of 'brain drain' and the Foundation's efforts to counteract it	1972 June 23
b. 10, f. B14	Ford Foundation's contribution to India in educational television and mass communications	1972 June 23
b. 10, f. B15	The Ford Foundation involvement and contribution in the field of law and legal education in India	1972 June 23
b. 11, f. B16	The Foundation's role in assisting India in its manpower	1972 June 26
b. 11, f. B17	The Ford Foundation's role in the field of urbanization	1972 June 27

b. 12, f. B18	The Ford Foundation's early interest and involvement in home economics work in India	1972 July 5
b. 12, f. B19	The Ford Foundation's interest and assistance in the development of the sociological sciences in India	1972 July 10
b. 12, f. B20	Why did the Foundation get involved in helping India make a go of nationalizing its banks?	1972 July 11
b. 13, f. B21	The Ford Foundation's nineteen years of involvement with India's community development program	1972 July 11
b. 14, f. B21	The Ford Foundation's nineteen years of involvement with India's community development program	1972 July 11
b. 15, f. B21	The Ford Foundation's nineteen years of involvement with India's community development program	1972 July 11
b. 15, f. B22	The Leigh Stevens village electricity and water project	1972 August 21
b. 16, f. B22	The Leigh Stevens village electricity and water project	1972 August 21
b. 17, f. B23	The Ford Foundation's interest and involvement in Indian education	1972 August 23
b. 17, f. B24	Williams College and Harvard University Public Service Fellowship program	1972 November 6

Series III: Programs in Pakistan and Nepal

b. 18, f. C1-C2	The Ford Foundation's involvement in Pakistan (1951-1953), India, and Nepal	1972 September 22
b. 18, f. C2	The Ford Foundation's contributions to Pakistan, India, and Nepal	1965-1972

Accession 1983-M-011: Unpublished India Reports and Memos

Consists of Accession 1983-M-011.

Ford Foundation Reports:

b. 1, f. 1	Marketing condoms in India	1966
b. 1, f. 2	Evaluating intensive family planning - district scheme	1965
b. 1, f. 3	Family planning publicity	1965
b. 1, f. 4	The district family planning program	1964
b. 1, f. 5	Manufacturing of male contraceptives in India	1964
b. 1, f. 6	National Institute of Health Administration	1964
b. 1, f. 7	Evaluating community family planning	1964
b. 1, f. 8a	Effects of local beliefs on attitudes toward vasectomy	1964
b. 1, f. 8b	Report: visit to India	1965
b. 1, f. 9	Toward an evaluative program for intensive health and family planning	1965
b. 1, f. 10a	Problems and needs of family planning	1965
b. 1, f. 10b	Family planning information programs at the local level	undated
b. 1, f. 11a	The health and family planning programs in the state of Punjab	1965
b. 1, f. 11b	Possible extension and modification of the family planning grant	1966
b. 1, f. 12a	Response to questions on family planning	1966
b. 1, f. 12b	Research needs in family planning	1966
b. 1, f. 13a	Some observations regarding the nature and scope of action - research in family planning	1961
b. 1, f. 13b	Extracts from "Five Year Plan for NIHAЕ,"	1966
b. 1, f. 14	Interview report on fifty-six sterilization cases	1962
b. 1, f. 15	Proposal for study of intra-uterine contraceptives	1962
b. 1, f. 16	Reactions of urban employees to vasectomy operations	1963
b. 1, f. 17	Family planning program in Rajasthan	1967
b. 1, f. 18	Principles of organization and education, NIHAЕ	1967
b. 1, f. 19a	Job specifications as a basis for training design	1967
b. 1, f. 19b	A model for family planning action - research	1961
b. 1, f. 20a	With loop and pill through Asia	1967
b. 1, f. 20b	Report of a visit to Madras	1967

Ford Foundation Reports: (continued)

b. 1, f. 21a	An experimental IUD incentive program	1967
b. 1, f. 21b	Consultant's report	1967
b. 1, f. 22a	In search of influence	1967
b. 1, f. 22b	Observations on population	1967
b. 1, f. 23a	Progress in family planning in India	1967
b. 1, f. 23b	Role of foreign assistance in family planning	1968
b. 1, f. 24a	Rural loop survey (missing)	
b. 1, f. 24b	Interpersonal relationships of village families related to the problems of family planning	1967
b. 1, f. 25a	Indian family planning - is failure inevitable?	1967
b. 1, f. 25b	Observations on family planning program and research	1966
b. 1, f. 26	Organization of the Central Family Planning Institute	1967
b. 1, f. 27	Television and family planning	1968
b. 1, f. 28	Major considerations in the application of satellite communication to India's family planning	1968
b. 1, f. 29	Teaching of fertility control in India and the West	1968
b. 1, f. 30	Thirteen special reports on higher education in India	1968
b. 1, f. 31	Sixteen special reports on agricultural engineering in India	1965-1966
b. 1, f. 32	Twelve special reports on the Intensive District Agricultural Program	1968
b. 1, f. 33	Nineteen special reports on Indian agriculture	1963-1965
b. 1, f. 34	Six special reports on community development	1963-1967
b. 1, f. 35	Fifteen special reports on the Intensive Agricultural District Program	1967
b. 1, f. 36	Fourteen special reports on Indian administration	1967
b. 1, f. 37	Indian steel training and education program in the U.S.	1957-1958
b. 1, f. 38	Research in area development in SIET	1964
b. 1, f. 39	The All-India Institute for Management	1959
b. 1, f. 40	Institute for Industrial Relations	1961
b. 1, f. 41	Development of managers	1961
b. 1, f. 42	Appropriate metal working technology in India	1964
b. 1, f. 43	Industries and services for rural India	1964
b. 1, f. 44	Management research, training and consultation in India	1964

Ford Foundation Reports: (continued)

b. 1, f. 45	Agriculture and community development	1954
b. 1, f. 46	The problems of economic development (2 copies)	1954
b. 1, f. 47	Industry and communications	1954
b. 1, f. 48	Social Services	1954
b. 1, f. 49a	Development of mineral resources	1954
b. 1, f. 49b	Irrigation and power	1954
b. 1, f. 50	The National Institute of Community Development (missing)	
b. 1, f. 51	Administration and public co-operation (2 copies)	1953
b. 1, f. 52	Village and small-scale industries	1954
b. 1, f. 53	Industry and communication (2 copies)	1954
b. 1, f. 54	Trends in Indian culture in the 1970's	1970
b. 1, f. 55	Integrated rural development plan (v.1 and v.2)	undated
b. 1, f. 56	Block level planning	1978
b. 1, f. 57	Opinion leaders and communication in India	1972
b. 1, f. 58	Putting the Indian agricultural universities to work (2 copies)	1971
b. 1, f. 59	A graphical approach to settlement planning for integrated area development	undated
b. 1, f. 60	An evaluation of the Calcutta planning and development project	1974
b. 1, f. 61	A pilot research project in growth centers	1973
b. 1, f. 62	Agricultural mechanization in India	1972
b. 2, f. 63	Management education in India	undated
b. 2, f. 64	A report on "Training Indian Engineers in USA for the Government of India's Steel Plants,"	1958
b. 2, f. 65	Human resource - development and utilization in the 1970's	1970
b. 2, f. 66	Indian education in the 1970's	1970
b. 2, f. 67	Water use and development in India in the 1970's	1970
b. 2, f. 68	Indian politics, policy and public administration in the 1970's	1970
b. 2, f. 69	Indian agriculture in the 1970's	1970
b. 2, f. 70	Urbanization - a growing issue (2 copies)	1963
b. 2, f. 71	No rice takeover	1973
b. 2, f. 72	The failure of the wheat trade takeover	1973

Ford Foundation Reports: (continued)

b. 2, f. 73	Agrarian reform in the Punjab	1973
b. 2, f. 74	Toward a more work-oriented schooling	1972
b. 2, f. 75	Community education and training	1973
b. 2, f. 76	Ground water comes of age	1972
b. 2, f. 77	A charter for the land	1972
b. 2, f. 78	Water management for increasing production in the semi-arid tropics (missing)	
b. 2, f. 79	Water resources of India and their optimum utilization in agriculture	1973
b. 2, f. 80	Consumption patterns and preference for rice	1972
b. 2, f. 81	Agricultural progress in India	1964
b. 2, f. 82	Overcoming the obstacles to farm economic development in the less- developed countries	1962
b. 2, f. 83	India and the 1970's	1970
b. 2, f. 84	Needed a bold new approach to development	undated
b. 2, f. 85	Frontiers of change	1963
b. 2, f. 86	Faith in the people	1964
b. 2, f. 87	Communism in India (part one)	1958
b. 2, f. 88	220 Program letters written over the period of 19 years Dr. Ensminger was in India as the Ford Foundation representative Missing nos. 41, 113, 138-220 For no. 35, see Series III, Box 18 Folder C2	1952-1970
b. 3, f. 89	Exports in the third plan	1959
b. 3, f. 90	Policy makers, the administrators and the statisticians	undated
b. 3, f. 91	Education as an investment	1966
b. 3, f. 92	Gestation logs and the rate of growth of investments	1966
b. 3, f. 93	The National Academy of Administration	1966
b. 3, f. 94	Center-State relations (missing)	
b. 3, f. 95	Training in state administration in India	1966
b. 3, f. 96	Housing for the lowest incomes	1966
b. 3, f. 97	Indian Law Institute (7 articles)	1962-1967
b. 3, f. 98	India's need for well-trained lawyers	1964
b. 3, f. 99	Cooperation on problems of legal education and legal research in India	1967

Ford Foundation Reports: (continued)

b. 3, f. 100	Science policy and organization in India	1968
b. 3, f. 101	Center-State relations and the Center's food policies (missing)	
b. 3, f. 102	Center-State relations: West Bengal and the problems of law and order (missing)	
b. 3, f. 103	The Calcutta metropolitan (missing)	
b. 3, f. 104	The political situation (3 articles)	1964, 1966
b. 3, f. 105	Educational television in India (4 articles)	1961-1965
b. 3, f. 106	Educational institutions in the name of Jawaharlal Nehru	1966 (?)
b. 3, f. 107	The Center Institute of Teaching English as a Second Language (5 articles)	1967-1968
b. 3, f. 108	Nutrition in India -vs- USA	1965-1966
b. 3, f. 109	The Birla Institute of Science and Technology	1965-1967
b. 3, f. 110	Administration and management in India (7 articles)	1964-1967
b. 3, f. 111	Education in India (15 articles)	1965-1968
b. 3, f. 112	Labor and industry (6 articles)	1965-1968
b. 3, f. 113	Insuring short-term credit loans in IADP districts	1967
b. 3, f. 114	The use of television in Indian agriculture (8 articles)	1968
b. 3, f. 115	Observations on IIM	1966
b. 3, f. 116	Report on a consultation and acquisitions trip to India and the Far East	1965-1966
b. 4, f. 117	Community development and agriculture	1967-1973
b. 4, f. 118	Kurukshetra	1964
b. 4, f. 119	Administrative policy procedures for Ford Foundation professional staff in India	1966
b. 4, f. 120	Prashashika	1973
b. 4, f. 121	Proposal to provide technical assistance to the Government of Tunisia in technology transfer	1982
b. 4, f. 122	The progress and promise of India (2 copies)	1965
b. 4, f. 123	Monthly commentary on economic conditions	1964
b. 4, f. 124	All India Panchayat Parishad (with correspondence)	1970
b. 4, f. 125	Report of discussions held with members of the Orissa government in Bhubaneshwar	1967
b. 4, f. 126	A glimmer of light	1965
b. 4, f. 127	Youth service organization	undated

Ford Foundation Reports: (continued)

b. 4, f. 128

Pamphlet list

undated

Selected Search Terms

The following terms have been used to index the description of this collection in the Library's online catalog. They are grouped by name of person or organization, by subject or location, and by occupation and listed alphabetically therein.

Subjects

Childbirth -- India

Geographic Names

Asia

India -- Economic conditions

Names

Ensminger, Douglas, 1910-1989

Corporate Body

Ford Foundation